Annual Financial Statements and Independent Auditors' Report June 30, 2007

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#### INDEPENDENT AUDITORS' REPORT

To the Town Council Town of Duncan, Arizona

We have audited the accompanying financial statements of the governmental activities, business-type activities, each major fund, and the aggregate remaining fund information of the Town of Duncan, Arizona as of and for the year ended June 30, 2007, which collectively comprise the Town's basic financial statements as listed in the table of contents. These financial statements are the responsibility of the Town of Duncan, Arizona's management. Our responsibility is to express opinions on these financial statements based on our audit.

We conducted our audit in accordance with U.S. generally accepted auditing standards and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinions.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, business-type activities, each major fund, and the aggregate remaining fund information of the Town of Duncan, Arizona as of June 30, 2007, and the respective changes in financial position and cash flows thereof for the year then ended in conformity with U.S. generally accepted accounting principles.

The Town of Duncan has not presented the Management's Discussion and Analysis that accounting principles generally accepted in the United States has determined is necessary to supplement, although not required to be part of, the basic financial statements.

The Budgetary Comparison Schedules on pages 27 through 30 are not a required part of the basic financial statements but are supplementary information required by U.S. generally accepted accounting principles. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the required supplementary information. However, we did not audit the information and express no opinion on it.

In accordance with *Government Auditing Standards*, we have also issued our report dated January 8, 2008, on our consideration of the Town of Duncan, Arizona's internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts, and grants agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and no to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be considered in assessing the results of our audit.

Colly 6 Powell
January 8, 2008

## TOWN OF DUNCAN, ARIZONA Statement of Net Assets June 30, 2007

		I	Primary	Governmen	nt	
	Governr	nental	Busi	ness-type		
	Activ	ties	A	ctivities		Total
ASSETS	-					
Cash and cash equivalents	\$ 5	9,793	\$	_	\$	59,793
Restricted cash		-		85,052		85,052
Accounts receivable - net		3,479		15,022		18,501
Taxes receivable		3,266		-		3,266
Due from other funds	37	6,511		-		376,511
Due from other governments	2	8,495		-		28,495
Inventory		-		8,800		8,800
Prepaid expenses		-		49,218		49,218
Capital assets, not being depreciated	5	5,549		-		56,549
Capital assets, being depreciated, net	93	3,783	1	,944,306		2,878,089
•				-		
Total assets	1,46	1,876	2	,102,398		3,564,274
LIABILITIES						
Accounts payable	16-	1,992		4,606		169,598
Accrued expenses		7,954		4,394		12,348
Refundable deposits		-		9,399		9,399
Due to other funds		-		376,511		376,511
Noncurrent liabilities						
Due within one year	10	),663		13,108		23,771
Due in more than one year		-		747,916		747,916
Total liabilities	183	3,609	1	,155,934		1,339,543
NET ASSETS						
Invested in capital assets,						
net of related debt	990	),332	1	,185,507		2,175,839
Restricted for:						
Highways and streets	8′	7,261		-		87,261
Unrestricted (deficit)	200	,674		(239,043)		(38,369)
Total net assets	\$ 1,278	3,267	\$	946,464	\$	2,224,731

# TOWN OF DUNCAN, ARIZONA Year Ended June 30, 2007 Statement of Activities

				Progran	Program Revenue			_	Net (Expenses) Revenue and Changes in Net Assets	Revenue	and Changes	in Net A	ssets
			Charges	Ope	Operating		Capital		I	Primary (	Primary Government		
Functions / Programs	Tynenses	Ø	for	Gran	Grants and	Gra	Grants and	Gov	Governmental	Busi	Business-type		Potoi
ranchous/ riograms	Expenses	מ	01 v ICCS	Colle	Dutions		IDUUNIS	Č	Activities	ž	Activities		Lotai
Primary government:													
Governmental activities													
General government	\$ 315,352	ક્ત	9,530	<b>∽</b>	ı	€4)	44,533	<del>\$</del>	(261,289)	8	t	<del>6</del> 9	(261,289)
Public safety	77,827		301		71		1		(77,455)		1		(77,455)
Highways and streets	171,761		1		98,221		53,273		(20,267)				(20,267)
Sanitation	51,459		45,313				ı		(6,146)		,		(6,146)
Culture and recreation	81,868		2,998		5,139		ı		(73,731)		t		(73,731)
Total governmental activities	698,267		58,142		103,431		908,76		(438,888)				(438,888)
Business-type activities													
Water	301,092		148,962		1		•		1		(152,130)		(152,130)
Sewer	145,641		56,189		1		F		1		(89,452)		(89,452)
Total business-type activities	446,733		205,151		-		-		1		(241,582)		(241,582)
Total primary government	\$ 1,145,000	s	263,293	\$	103,431	8	908,76		(438,888)		(241,582)		(680,470)
	Company London												
	Taxes:												
	Property taxes, levied for	vied for g	general purposes	ses					10,833				10,833
	Local sales taxes								91,617		1		91,617
	Franchise tax								18,322		I		18,322
	Share of state appropriations	opriation							131,421				131,421
	Share of state sales taxes	s taxes							77,179		•		77,179
	Share of state auto lieu taxes	lieu taxe	***						78,314		ı		78,314
	State urban revenue sharing	e sharing							92,191				92,191
	Investment earnings	SS							2,909		8,326		11,235
	Miscellaneous								45,796		-		45,796
	Total general revenue	venue							548,582		8,326		556,908
	Change in net assets	ssets							109,694		(233,256)		(123,562)
	Net assets, July 1, 2006	2006							1,168,573		1,179,720		2,348,293
	Net assets, June 30, 2007	5, 2007						S	1,278,267	<b>⇔</b>	946,464	s	2,224,731

#### Balance Sheet Governmental Funds June 30, 2007

		General Fund	 RF/LTAF Fund	Grants Fund		Total vernmental Funds
ASSETS						
Cash and cash equivalents	\$	-	\$ 59,793	\$ -	\$	59,793
Accounts receivable - net		3,479	-	-		3,479
Taxes receivable		3,266	-	-		3,266
Due from other funds		348,416	29,871	-		378,287
Due from other governments		20,901	 7,594	 		28,495
Total assets		376,062	 97,258	 _	***	473,320
LIABILITIES AND FUND BALANCES						
Liabilities						
Accounts payable		163,600	1,392	-		164,992
Accrued expenses		5,776	2,178	-		7,954
Due to other funds		-	-	 1,776		1,776
Total liabilities		169,376	 3,570	 1,776		174,722
Fund balances						
Unreserved, reported in:						
General fund		206,686	-	-		206,686
Special revenue funds			 93,688	 (1,776)		91,912
Total fund balances	*****	206,686	 93,688	 (1,776)		298,598
Total liabilites and fund balances	\$	376,062	\$ 97,258	\$ _	\$	473,320

## Reconciliation of the Balance Sheet to the Statement of Net Assets Governmental Funds June 30, 2007

Fund balances-total governmental funds	\$ 298,598
Amounts reported for governmental activities in the	
Statement of Net Assets are different because:	
Capital assets used in governmental activities	
are not financial resources and therefore, are	
not reported in the funds.	990,332
Some liabilities, including notes payable, are	
not due and payable in the current period	
and therefore, are not reported in the funds	 (10,663)
Net assets of governmental activities	\$ 1,278,267

#### TOWN OF DUNCAN, ARIZONA Statement of Revenue, Expenditures, and Changes in Fund Balances Governmental Funds

Year Ended June 30, 2007

	 General Fund		RF/LTAF Fund		Grants Fund		Total vernmental Funds
Revenues		•		¢.		\$	120,772
Taxes	\$ 120,772	\$	-	\$	- 	Þ	575,181
Intergovernmental	423,636		98,221		53,324		5,378
Licenses and permits	5,378		-		-		54,785
Charges for services	54,785		-		-		2,909
Investment income	2,909		-		-		48,936
Other revenue	 48,936				52.224		807,961
Total revenues	 656,416		98,221		53,324		807,901
Expenditures							
Current							202 709
General government	292,708		-		-		292,708
Public safety	73,636		<u>-</u>				73,636
Highways and streets	79,526		77,445		51		157,022
Sanitation	51,459		-		-		51,459
Culture and recreation	61,253		-		874		62,127
Debt Service							2.460
Principal	1,853		1,607		-		3,460
Interest	60		51		-		111
Capital outlay	 4,325		-		48,948		53,273
Total expenditures	 564,820		79,103		49,873		693,796
Excess (deficiency) of revenue							44.465
over (under) expenditures	 91,596		19,118		3,451		114,165
Other financing sources (uses)							
Transfers in	4,325		-		-		4,325
Transfers out	 				(4,325)		(4,325)
Total other financing							
sources (uses)	 4,325				(4,325)		
Net change in fund balances	95,921		19,118		(874)		114,165
Fund balances, July 1, 2006	 110,765		74,570		(902)		184,433
Fund balances, June 30, 2007	\$ 206,686	\$	93,688	\$	(1,776)	\$	298,598

# Reconciliation of the Statement of Revenue, Expenditures, and Changes in Fund Balances to the Statement of Activities Governmental Funds Year Ended June 30, 2007

Net change in fund balances-total governmental funds	\$ 114,165
Amounts reported for governmental activities in the	
Statement of Activities are different because:	
Governmental funds report capital outlays as expenditures.	
However, in the Statement of Activities the cost of	
those assets is allocated over their estimated useful	
lives and reported as depreciation expense.	
Current year capital acquisitions 53,273	
Current year depreciation (59,670)	
	(6,397)
Danagement of debt principal is an expanditure in the	
Repayment of debt principal is an expenditure in the	
governmental funds, but the repayment reduces	
long-term liabilities in the Statement of Net Assets.	2 460
Principal repaid	3,460
Some expenses reported in the Statement of Activities	
do not require the use of current financial resources	
and therefore, are not reported as expenditures in	
governmental funds.	
Decrease in compensated absences payable	 (1,534)
Change in net assets of governmental activities	\$ 109,694

#### Statement of Net Assets Proprietary Funds June 30, 2007

	E	Business-ty	ype Act	ivities - Enter	rprise I	Funds
	W	ater		Sewer		
	Fı	ınd		Fund		Total
ASSETS						
Current assets						
Restricted cash	\$	85,052	\$	-	\$	85,052
Accounts receivable - net		9,979		5,043		15,022
Inventory		8,800		-		8,800
Prepaid expenses		49,218				49,218
Total current assets	1	53,049		5,043		158,092
Noncurrent assets						
Capital assets, net of accumulated						
depreciation, where applicable:						
Utilities systems, net	1,5	558,195		287,482		1,845,677
Equipment, net		60,925		37,704		98,629
Total noncurrent assets	1,6	519,120_		325,186		1,944,306
Total assets	1,7	772,169		330,229		2,102,398
LIABILITIES						
Current liabilities						
Accounts payable		3,915		691		4,606
Accrued expenses		2,628		1,766		4,394
Refundable deposits		9,399		-		9,399
Due to other funds	3	26,674		49,837		376,511
Compensated absences, current portion		1,129		1,096		2,225
Revenue bonds payable, current portion		10,883		-		10,883
Total current liabilities	3	54,628		53,390		408,018
Noncurrent liabilities						
Revenue bonds payable, net of current portion		47,916				747,916
Total liabilities	1,1	02,544		53,390		1,155,934
Net assets						
Investment in capital assets,						
net of related debt	8	360,321		325,186		1,185,507
Unrestricted (deficit)	(1	90,696)		(48,347)		(239,043)
Total net assets	\$ 6	669,625	\$	276,839	\$	946,464

## Statement of Revenue, Expenses, and Changes in Fund Net Assets Proprietary Funds Year Ended June 30, 2007

	Business-ty	pe Activities - Enter	prise Funds
	Water	Sewer	
	Fund	Fund	Total
Operating revenue			
Charges for services	\$ 148,962	\$ 56,189	\$ 205,151
Total operating revenue	148,962	56,189	205,151
Operating expenses			
Personnel	49,661	45,126	94,787
Insurance	673	-	673
Professional services	13,924	4,787	18,711
Utilities	16,330	4,676	21,006
Repairs and maintenance	30,011	24,711	54,722
Materials and supplies	26,158	26,392	52,550
Depreciation	121,710	39,083	160,793
Amortization	1,538	-	1,538
Bad debts	169	340	509
Miscellaneous	1,940	526	2,466
Total operating expenses	262,114	145,641	407,755
Operating loss	(113,152)	(89,452)	(202,604)
Nonoperating revenue (expense)			
Interest income	8,326	-	8,326
Interest expense	(38,978)		(38,978)
Total nonoperating			(20.652)
revenue (expense)	(30,652)		(30,652)
Decrease in net assets	(143,804)	(89,452)	(233,256)
Total net assets, July 1, 2006	813,429	366,291	1,179,720
Total net assets, June 30, 2007	\$ 669,625	\$ 276,839	\$ 946,464

# Statement of Cash Flows Proprietary Funds Year Ended June 30, 2007

	Wate Fund			Sewer Fund		Total
Cash flows from operating activities:						200 445
Receipts from customers	\$ 154	4,086	\$	55,359	\$	209,445
Payments to suppliers and providers of	40.	<b>-</b> 000)		((1,007)		(140.716)
goods and services	,	7,809)		(61,907)		(149,716)
Payments to employees	(5	1,743)		(44,194)		(95,937)
Net cash provided (used) by						
operating activities	1	4,534		(50,742)		(36,208)
Cash flows from noncapital financing activities:						
Advances from other funds	59	9,859		50,742		110,601
Net cash provided by noncapital financing activities	59	9,859		50,742		110,601
Cash flows from capital and related financing activities: Principal paid on long-term debt Capital assets purchased Interest paid	(1:	1,267) 5,297) 8,978)		- - -		(21,267) (15,297) (38,978)
Net cash used by capital and related financing activities	(7:	5,542)	<del></del>	-		(75,542)
Cash flows from investing activities: Interest received		8,326				8,326
Net cash provided by investing activities		8,326_				8,326
Net increase in cash and cash equivalents	,	7,177		-		7,177
Cash and cash equivalents, July 1, 2006	7	7,875			<del></del>	77,875
Cash and cash equivalents, June 30, 2007	\$ 8	5,052	\$		\$	85,052

# Statement of Cash Flows Proprietary Funds Year Ended June 30, 2007

	Business-ty	pe Act	tivities - Enter	prise l	Funds
	 Water		Sewer		
	 Fund		Fund		Total
Reconciliation of operating loss to net cash provided (used) by operating activities: Operating loss	\$ (113,152)	\$	(89,452)	\$	(202,604)
Adjustments to reconcile operating loss to net cash provided (used) by					
operating activities:					
Depreciation	121,710		39,083		160,793
Amortization	1,538		, -		1,538
Bad debts	169		340		509
(Increase) decrease in:					
Accounts receivable	4,457		(1,170)		3,287
Increase (decrease) in:					
Accounts payable	1,396		(475)		921
Accrued expenses	(1,135)		490		(645)
Refundable deposits	498		-		498
Compensated absences payable	 (947)		442		(505)
Net cash provided (used) by					
operating activities	\$ 14,534	\$	(50,742)	\$	(36,208)

#### TOWN OF DUNCAN, ARIZONA Statement of Fiduciary Net Assets Fiduciary Funds June 30, 2007

ASSETS	Investment Trust Fund
ASSETS	
Cash and cash equivalents	\$ 17,674
Total assets	17,674
LIABILITIES	
Total liabilities	
NET ASSETS	
Held in trust for investment trust participants	\$ 17,674

# Statement of Changes in Fiduciary Net Assets Fiduciary Funds Year Ended June 30, 2007

		restment Trust Fund
Additions:	Φ.	1 202
Investment income		1,282
Total additions		1,282
<b>Deductions:</b> Distributions to participants		2,250
Total deductions		2,250
Change in net assets		(968)
Net assets, July 1, 2006		18,642
Net assets, June 30, 2007	\$	17,674

#### NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The accompanying financial statements of the Town of Duncan, Arizona have been prepared in conformity with U.S. generally accepted accounting principles applicable to governmental units adopted by the Governmental Accounting Standards Board (GASB). A summary of the Town's more significant accounting policies follows.

#### A. Reporting Entity

The Town is a general purpose local government that is governed by a separately elected Town Council. The accompanying financial statements present the activities of the Town (the primary government).

#### **B.** Basis of Presentation

The basic financial statements include both government-wide statements and fund statements. The government-wide statements focus on the Town as a whole, while the fund statements focus on major funds. Each presentation provides valuable information that can be analyzed and compared between years and between governments to enhance the usefulness of the information.

Government-wide statements—provide information about the primary government (the Town). The statements include a statement of net assets and a statement of activities. These statements report the financial activities of the overall government, except for fiduciary activities. They also distinguish between the governmental and business-type activities of the Town. Governmental activities generally are financed through taxes and intergovernmental revenues. Business-type activities are financed in whole or in part by fees charged to external parties.

A statement of activities presents a comparison between direct expenses and program revenues for each function of the Town's governmental activities and segment of its business-type activities. Direct expenses are those that are specifically associated with a program or function and, therefore, are clearly identifiable to a particular function. The Town does not allocate indirect expenses to programs or functions. Program revenues include:

- charges to customers or applicants for goods, services, or privileges provided,
- operating grants and contributions, and
- capital grants and contributions.

Revenues that are not classified as program revenues, including internally dedicated resources and all taxes, are reported as general revenues.

Generally, the effect of interfund activity has been eliminated from the government-wide financial statements to minimize the double counting of internal activities. However, charges for interfund services provided and used are not eliminated if the prices approximate their external exchange values.

#### NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - Continued

Fund statements—provide information about the Town's funds, including fiduciary funds. Separate statements are presented for the governmental, proprietary, and fiduciary fund categories. The emphasis of fund statements is on major governmental and enterprise funds, each displayed in a separate column. All remaining governmental and enterprise funds are aggregated and reported as nonmajor funds. Fiduciary funds are aggregated and reported by fund type.

Proprietary fund operating revenues, such as charges for services, result from transactions associated with the fund's principal activity in which each party receives and gives up essentially equal values. Nonoperating revenues, such as subsidies and investment earnings, result from transactions in which the parties do not exchange equal values. Revenues generated by ancillary activities are also reported as nonoperating revenues.

The Town reports the following major governmental funds:

The *General Fund* is the Town's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.

The *HURF/LTAF Fund* accounts for specific revenue received from the State of Arizona Highway User Revenue Fund and Local Transportation Assistance Fund that is legally restricted to expenditures for specified purposes.

The *Grants Fund* accounts for specific revenue sources that are restricted to expenditures for specified purposes as defined by the grantor. The Town's grants include various public safety grants and community development block grants (CDBG).

The Town reports the following major enterprise funds:

The *Water* and *Sewer Funds* account for operations that are financed and operated in a manner similar to private business enterprises, in which the intent of the Town Council is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges; or for which the Town Council has decided that periodic determination of revenue earned, expenses incurred, or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes.

The Town reports the following fund types:

The investment trust fund accounts for pooled assets held and invested by the Town treasurer on behalf of Town departments and other governmental entities.

#### NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - Continued

#### C. Basis of Accounting

The government-wide, proprietary fund, and fiduciary fund financial statements are presented using the economic resources measurement focus and the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded at the time liabilities are incurred, regardless of when the related cash flows take place. Property taxes are recognized as revenue in the year for which they are levied. Grants and donations are recognized as revenue as soon as all eligibility requirements the provider imposed have been met.

Governmental funds in the fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Under this method, revenues are recognized when measurable and available. The Town considers all revenues reported in the governmental funds to be available if the revenues are collected within 60 days after year-end. Expenditures are recorded when the related fund liability is incurred, except for principal and interest on general long-term debt, claims and judgments, and compensated absences, which are recognized as expenditures to the extent they are due and payable. General capital asset acquisitions are reported as expenditures in governmental funds. Issuances of general long-term debt and acquisitions under capital lease agreements are reported as other financing sources.

The Town's business-type activities and enterprise funds follow FASB Statements and Interpretations issued on or before November 30, 1989; Accounting Principles Board Opinions; and Accounting Research Bulletins, unless those pronouncements conflict with GASB pronouncements.

#### D. Cash and Investments

For purposes of its statement of cash flows, the Town considers only those highly liquid investments with a maturity of three months or less when purchased to be cash equivalents.

Nonparticipating interest-earning investment contracts are stated at cost. Money market investments and participating interest-earning investment contracts with a remaining maturity of one year or less at time of purchase are stated at amortized cost. All other investments are stated at fair value.

#### E. Allowance for Uncollectible Accounts

Allowances for uncollectible accounts receivable are estimated by the Town. The amount recorded as uncollectible at June 30, 2007, was \$8,288 for the Water Fund and \$2,690 for the Sewer Fund. In the General Fund, the Town recorded as an allowance of \$1,969 for sanitation receivables.

#### NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES – Continued

#### F. Property Tax Calendar

Property taxes are recognized as revenue in the fiscal year they are levied and collected or if they are collected within 60 days subsequent to fiscal year-end. Property taxes not collected within 60 days subsequent to fiscal year-end or collected in advance of the fiscal year for which they are levied are reported as deferred revenue.

The Town levies real property taxes on or before the third Monday in August that become due and payable in two equal installments. The first installment is due on the first day of October and becomes delinquent after the first business day of November. The second installment is due on the first day of March of the next year and becomes delinquent after the first business day of May.

#### G. Capital Assets

Capital assets are reported at actual cost. Donated assets are reported at estimated fair value at the time received.

Capitalization thresholds (the dollar values above which asset acquisitions are added to the capital asset accounts), depreciation methods, and estimated useful lives of capital assets reported in the government-wide statements and proprietary funds are as follows:

	CapitalizationThreshold		Depreciation  Method	Estimated Useful Life
Buildings	\$	5,000	Straight-line	30
Equipment		5,000	Straight-line	7
Infrastructure		5,000	Straight-line	30
Utility systems		5,000	Straight-line	30

#### H. Investment Income

Investment income is composed of interest, dividends, and net changes in the fair value of applicable investments.

#### NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES – Continued

#### I. Compensated Absences

Compensated absences consist of vacation leave earned by employees based on services already rendered.

Employees may accumulate up to 160 hours of vacation depending on years of service, but any vacation hours in excess of the maximum amount that are unused at year-end are forfeited. Upon termination of employment, all unused and unforfeited vacation benefits are paid to employees. Accordingly, vacation benefits are accrued as a liability in the financial statements.

Employees may accumulate an unlimited number of hours of sick leave. Generally, sick leave benefits provide for ordinary sick pay and are cumulative but are forfeited upon termination of employment. Because sick leave benefits do not vest with employees, a liability for sick leave benefits is not accrued in the financial statements.

#### NOTE 2 – STEWARDSHIP, COMPLIANCE, AND ACCOUNTABILITY

The grants fund reported a deficit in fund balance of \$1,776 at June 30, 2007 which is expected to be recovered through transfers from other funds.

#### NOTE 3 – DEPOSITS AND INVESTMENTS

Arizona Revised Statutes (A.R.S.) authorize the Town to invest public monies in the State Treasurer's investment pool; U.S. Treasury obligations; specified state and local government bonds; and interest-earning investments such as savings accounts, certificates of deposit, and repurchase agreements in eligible depositories. The statutes require collateral for demand deposits, certificates of deposit, and repurchase agreements at 101 percent of all deposits not covered by federal depository insurance.

Deposits—At June 30, 2007, the carrying amount of the Town's total nonpooled cash in bank was \$158,290, and the bank balance was \$188,573. All of the Towns deposits were covered by federal depository insurance or by collateral held by the Town or its agent in the Town's name.

Restricted Deposits— The Town is responsible for \$17,674 being held in Trust for the Fireman's Pension Fund, and \$85,052 is being held for debt service, all of which is covered by federal depository insurance or by collateral held by the Town or its agent in the Town's name.

The Town reported investments in State Treasure's investment pool with a reported amount of \$1,216. The State Board of Investment provides oversight for the State Treasurer's pools, and the Local Government Investment Pool Advisory Committee provides consultation and advice to the Treasurer. The fair value of a participant's position in the pool approximates the value of that participant's pool shares. Those shares are not identified with specific investments and are not subject to custodial credit risk. All other investments were insured or registered in the Town's name, or were held by the Town or its agent in the Town's name.

#### NOTE 4 – DUE FROM OTHER GOVERNMENTS

Amounts due from other governments at June 30, 2007 consisted of the following:

	\$ 28,495
the State of Arizona	 6,903
City sales tax collected by	
Auto lieu tax	7,573
Sales tax	6,425
Highway user revenue fund	\$ 7,594
State shared revenues:	

#### NOTE 5 – CAPITAL ASSETS

Capital asset activity for the year ended June 30, 2007, was as follows:

	Balance			Balance
	July 1, 2006 Increases		Decreases	June 30, 2007
Governmental activities:				
Capital assets not being depreciated:				
Land	\$ 56,549	<u>\$</u> -	\$ -	\$ 56,549
Total capital assets not				
being depreciated	56,549			56,549
Capital assets being depreciated:				
Buildings	1,009,276	-	-	1,009,276
Equipment	369,303	-	-	369,303
Infrastructure	273,580	53,273	-	326,853
Total	1,652,159	53,273	-	1,705,432
Less accumulated depreciation for:				
Buildings	397,961	33,040	-	431,001
Equipment	267,612	20,443	-	288,055
Infrastructure	46,406	6,187	-	52,593
Total	711,979	59,670	-	771,649
Total capital assets being depreciated, net	940,180	(6,397)	_	933,783
Governmental activities capital assets, net	\$ 996,729	\$ (6,397)	\$ -	\$ 990,332

#### NOTE 5 - CAPITAL ASSETS - Continued

	Balance			Balance
	July 1, 2006	Increases	Decreases	June 30, 2007
Business-type activities:				
Capital assets being depreciated:				
Buildings	4,875	-	-	4,875
Utility systems	3,535,789	15,297	-	3,551,086
Equipment	110,714		_	110,714
Total	3,651,378	15,297	-	3,666,675
Less accumulated depreciation for:				
Buildings	4,489	97	-	4,586
Utility systems	1,453,582	152,768	-	1,606,350
Equipment	103,505	7,928		111,433
Total	1,561,576	160,793	_	1,722,369
Total capital assets being depreciated, net	2,089,802	(145,496)	_	1,944,306
Business-type activities capital assets, net	\$ 2,089,802	\$ (145,496)	\$ -	\$ 1,944,306

#### Depreciation expense was charged to functions as follows:

Governmental activities:	
General government	\$ 21,110
Public safety	4,191
Highways and streets	14,628
Culture and recreation	19,741
Total governmental activities depreciation expense	\$ 59,670
Business-type activities:	
Water	\$ 121,710
Sewer	 39,083
Total business-type activities depreciation expense	\$ 160,793

#### NOTE 6 - LONG-TERM LIABILITIES

The following schedule details the Town's long-term liability and obligation activity for the year ended June 30, 2007.

	Balance ly 1, 2006	Ad	lditions	Re	eductions	_	Balance e 30, 2007	 ne within
Governmental activities: Notes payable Compensated absences	\$ 3,460 9,129 12,589	\$	1,534 1,534	\$	(3,460)	\$	10,663 10,663	\$ 10,663 10,663
Business-type activities: Revenue bonds payable Notes payable Compensated absences	\$ 769,561 10,505 2,730 782,796	\$	- - -	\$	(10,762) (10,505) (505) (21,772)	\$	758,799 - 2,225 761,024	\$ 10,883 - 2,225 13,108

Bonds—The Town's bonded debt consisted of revenue bonds that are generally callable with interest payable semiannually. Bond proceeds primarily pay for acquiring or constructing capital facilities. Revenue bonds are repaid from charges for services in the proprietary funds.

Bonds outstanding at June 30, 2007, were as follows:

Description	Original Amount	Maturity Ranges	Interest Rates	Outstanding Principal
Revenue bonds Water improvement bonds	\$ 800,000	2039	4.50%	\$ 758,799

#### NOTE 6 - LONG-TERM LIABILITIES - Continued

The following schedule details debt service requirements to maturity for the Town's revenue bonds payable at June 30, 2007:

		Business-type Activities				
Year						
Ending		Revenu	e Bonds			
June 30	F	Principal		Interest		
2008	\$	10,883	\$	34,892		
2009		11,383		34,392		
2010		11,906		33,869		
2011		12,453		33,322		
2012		13,025		32,750		
2013-2017		74,671		154,204		
2018-2022		93,473		135,402		
2023-2027		117,009		111,866		
2028-2032		146,471		82,404		
2033-2037		183,352		45,523		
2038-2039		84,173		5,875		
Total	\$	758,799	\$	704,499		

#### NOTE 7 - RISK MANAGEMENT

The Town is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. The Town carries commercial insurance for all such risks of loss, including workers' compensation and employees' health and accident insurance. Settled claims resulting from these risks have not exceeded commercial insurance coverage in any of the past three fiscal years.

#### NOTE 8 - RETIREMENT PLANS

Plan Description—The Town contributes to the plan described below. Benefits are established by state statute and generally provide retirement, death, long-term disability, survivor, and health insurance premium benefits.

#### NOTE 8 - RETIREMENT PLANS - Continued

The Arizona State Retirement System (ASRS) administers a cost-sharing multiple-employer defined benefit pension plan that covers general employees of the Town. The ASRS is governed by the Arizona State Retirement System Board according to the provisions of A.R.S. Title 38, Chapter 5, Article 2.

The plan issues a publicly available financial report that includes its financial statements and required supplementary information. A report may be obtained by writing or calling the plan.

ASRS 3300 N. Central Ave. P.O. Box 33910 Phoenix, AZ 85067-3910 (602) 240-2000 or (800) 621-3778

Funding Policy—The Arizona State Legislature establishes and may amend active plan members' and the Town's contribution rates.

Cost-sharing plans—for the year ended June 30, 2007, active ASRS members and the Town were each required by statute to contribute at the actuarially determined rate of 9.1 percent (8.6 percent retirement and 0.5 percent long-term disability) of the members' annual covered payroll.

The Town's contributions to ASRS for the years ended June 30, 2007, 2006, and 2005, were \$17,091, \$13,146, and \$9,571, respectively, which were equal to the required contributions for the year.

#### NOTE 9 – INTERFUND BALANCES AND ACTIVITY

Interfund receivables and payables—Interfund balances at June 30, 2007, were as follows:

	P	Payable to				
Payable from	General Fund		RF/LTAF Fund	<del></del>	Total	
Grants Fund Water Fund Sewer Fund	\$ 1,776 326,674 19,966	ŀ	- - 29,871	\$	1,776 326,674 49,837	
	\$ 348,416	\$	29,871	\$	378,287	

#### NOTE 9 - INTERFUND BALANCES AND ACTIVITY - Continued

The interfund receivables and payables above were necessary in order to fund operations in the Sewer fund and to fund debt service, capital asset purchases, and prior year operations for the Water fund. These balances are not expected to be repaid within one year.

Interfund transfers—Interfund transfers for the year ended June 30, 2007, consisted of a transfer from the Grants Fund to the General Fund of \$4,325 for a reimbursement of grant expenditures paid directly from the General Fund.

#### *NOTE 10 – SUBSEQUENT EVENT*

Subsequent to the year ending June 30, 2007, the Town purchased a water testing business in the amount of \$80,000. The water testing business will allow the Town to test Town water as well as provide additional income for the Water Fund through water testing services for other drinking water providers. The terms of the purchase provide that the Town pay \$40,000 at purchase and finance the remainder with a note bearing 7.5% interest. The payments will be \$1,000 per month.

#### TOWN OF DUNCAN, ARIZONA Required Supplementary Information Budgetary Comparison Schedule General Fund Year Ended June 30, 2007

	Budgeted	Amounts	Actual	Variance with	
	Original	Final	Amounts	Final Budget	
Revenues		<del></del>			
Property taxes	\$ 11,128	\$ 11,128	\$ 10,833	\$ (295)	
Sales taxes	83,812	83,812	91,617	7,805	
Franchise taxes	16,059	16,059	18,322	2,263	
Intergovernmental	378,247	378,247	423,636	45,389	
Licenses and permits	2,608	2,608	5,378	2,770	
Charges for services	46,891	46,891	54,785	7,894	
Investment income	1,000	1,000	2,909	1,909	
Other revenue	24,418	24,418	48,936	24,518	
Total revenues	564,163	564,163	656,416	92,253	
Expenditures					
Current	0.4.C. =0.0	256 500	202 700	(25,000)	
General government	256,799	256,799	292,708	(35,909)	
Public safety	36,700	36,700	73,636	(36,936)	
Highways and streets	138,000	138,000	79,526	58,474	
Sanitation	46,000	46,000	51,459	(5,459)	
Culture and recreation	69,460	69,460	61,253	8,207	
Debt Service			1.052	(1.052)	
Principal	-	-	1,853	(1,853)	
Interest	-	-	60	(60)	
Capital outlay	-	-	4,325	(4,325)	
Total expenditures	546,959	546,959	564,820	(17,861)	
Excess (deficiency) of revenue			04.406	74.202	
over (under) expenditures	17,204	17,204	91,596	74,392	
Other financing sources (uses)					
Transfers in		-	4,325	4,325	
Total other financing					
sources (uses)	-	-	4,325	4,325	
Net change in fund balance	17,204	17,204	95,921	78,717	
Fund balance, July 1, 2006	(17,204)	(17,204)	110,765	127,969	
Fund balance, June 30, 2007	\$ -	\$ -	\$ 206,686	\$ 206,686	

#### Required Supplementary Information Budgetary Comparison Schedule HURF/LTAF Fund

Year Ended June 30, 2007

	Budgeted	Amounts	Actual	Variance with	
	Original	Original Final		Final Budget	
Revenues					
Intergovernmental	\$ 86,000	\$ 86,000	\$ 98,221	\$ 12,221	
Total revenues	86,000	86,000	98,221	12,221	
Expenditures					
Current					
Highways and streets	86,000	86,000	77,445	8,555	
Debt Service					
Principal	-	-	1,607	(1,607)	
Interest	-	-	51	(51)	
Total expenditures	86,000	86,000	79,103	6,897	
Excess (deficiency) of revenue					
over (under) expenditures	_		19,118	19,118	
Net change in fund balance	-	-	19,118	19,118	
Fund balance, July 1, 2006	_		74,570	74,570	
Fund balance, June 30, 2007	\$ -	\$	\$ 93,688	\$ 93,688	

## Required Supplementary Information Budgetary Comparison Schedule Grants Fund

Year Ended June 30, 2007

	Budgeted Amounts		Actual	Variance with
	Original	Final	Amounts	Final Budget
Revenue				. (2.45.505)
Intergovernmental	\$ 300,831	\$ 300,831	\$ 53,324	\$ (247,507)
Total revenue	300,831	300,831	53,324	(247,507)
Expenditures				
Current				
General government	19,000	19,000	-	19,000
Highways and streets	246,831	246,831	51	246,780
Culture and recreation	47,000	47,000	874	46,126
Capital outlay	-	<del>-</del>	48,948	(48,948)
Total expenditures	312,831	312,831	49,873	262,958
Excess (deficiency) of revenue				
over (under) expenditures	(12,000)	(12,000)	3,451	15,451
Other financing sources (uses)				
Transfers out		_	(4,325)	(4,325)
Total other financing			(4.225)	(4.225)
sources (uses)			(4,325)	(4,325)
Net change in fund balance	(12,000)	(12,000)	(874)	11,126
Fund balance, July 1, 2006	12,000	12,000	(902)	(12,902)
Fund balance, June 30, 2007	\$ -	\$ -	\$ (1,776)	\$ (1,776)

# TOWN OF DUNCAN, ARIZONA Required Supplementary Information Notes to Budgetary Comparison Schedules June 30, 2007

#### NOTE 1 – BUDGETING AND BUDGETARY CONTROL

A.R.S. requires the Town to prepare and adopt a balanced budget annually for each governmental fund. The Town Council must approve such operating budgets on or before the third Monday in July to allow sufficient time for the legal announcements and hearings required for the adoption of the property tax levy on the third Monday in August. A.R.S. prohibits expenditures or liabilities in excess of the amounts budgeted.

Expenditures may not legally exceed appropriations at the department level. In certain instances, transfers of appropriations between departments or from the contingency account to a department may be made upon the Board of Supervisors' approval. With the exception of the General Fund, each fund includes only one department.



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# REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

To the Town Council Town of Duncan, Arizona

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Town of Duncan, Arizona, as of and for the year ended June 30, 2007, which collectively comprise the Town of Duncan, Arizona's basic financial statements and have issued our report thereon dated January 8, 2008. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States.

#### **Internal Control over Financial Reporting**

In planning and performing our audit, we considered the Town of Duncan, Arizona's internal control over financial reporting as a basis for designing our auditing procedures for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of Town of Duncan, Arizona's internal control over financial reporting. Accordingly, we do not express an opinion on the effectiveness of Town of Duncan, Arizona's internal control over financial reporting.

Our consideration of internal control over financial reporting was for the limited purpose described in the preceding paragraph and would not necessarily identify all deficiencies in internal control over financial reporting that might be significant deficiencies or material weaknesses. However, as discussed below, we identified certain deficiencies in internal control over financial reporting that we consider to be significant deficiencies.

A control deficiency exists when the design or operations of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect misstatements on a timely basis. A significant deficiency is a control deficiency, or combination of control deficiencies, that adversely affects Town of Duncan, Arizona's ability to initiate, authorize, record, process, or report financial data reliably in accordance with generally accepted accounting principles such that there is more than a remote

likelihood that a misstatement of Town of Duncan, Arizona's financial statements that is more than inconsequential will not be prevented or detected by Town of Duncan, Arizona's internal control. We consider the deficiencies with reference numbers 07-01 to 07-03 described in the accompanying schedule of findings and responses to be significant deficiencies in internal control over financial reporting.

A material weakness is a significant deficiency, or combination of significant deficiencies, that results in more than a remote likelihood that a material misstatement of the financial statements will not be prevented or detected by Town of Duncan, Arizona's internal control.

Our consideration of internal control over financial reporting was for the limited purpose described in the first paragraph of this section and would not necessarily identify all deficiencies in internal control that might be significant deficiencies and, accordingly, would not necessarily disclose all significant deficiencies that are also considered to be material weaknesses. However, of the significant deficiencies described above, we consider items **07-01** and **07-02** to be material weaknesses.

#### **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether the Town of Duncan, Arizona's financial statements are free of material misstatement, we performed tests of its compliance with a certain provisions of laws, regulations, contracts, and loan agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Town of Duncan, Arizona's response to the findings identified in our audit is described in the accompanying schedule of findings and responses. We did not audit Town of Duncan, Arizona's response and, accordingly, we express no opinion on it.

This report is intended solely for the information and use of the Town's management, Town Council, and federal awarding agencies and is not intended to be, and should not be, used by anyone other than these specified parties.

Colly Frowell
January 8, 2008

#### TOWN OF DUNCAN, ARIZONA Schedule of Findings and Responses June 30, 2007

#### **Financial Statement Findings**

Audit findings and responses are as follows:

Item: 07-01

Subject: Capital assets and related depreciation.

Criteria/Specific Requirements: The Town should maintain a complete and accurate detailed listing of capital assets and related depreciation for audit testing.

Condition: The Town does not maintain a complete detailed listing of their capital assets and related depreciation.

Cause and Effect: Accurate and complete capital asset and related depreciation amounts are not being captured and recorded in the financial records of the Town causing financial records to be misstated.

Recommendation: Detailed capital asset schedules and related depreciation should be kept by the Town.

*Response*: Management agrees with this finding and will implement procedures to ensure that all capital asset and related depreciation schedules will be completed prior to the next audit and supporting schedules will be available for audit testing.

Item: 07-02

Subject: Accounts payable.

Criteria/Specific Requirements: The Town should maintain a complete and accurate detailed listing of accounts payable for audit testing.

Condition: The Town does not maintain a complete detailed listing of their accounts payable.

Cause and Effect: Accurate and complete accounts payable amounts are not being captured and recorded in the financial records of the Town causing financial records to be misstated.

*Recommendation*: A complete listing of accounts payable at the end of the year should be compiled by the Town.

*Response*: Management agrees with this finding and will implement procedures to ensure that a complete listing of accounts payable will be available for audit testing.

#### TOWN OF DUNCAN, ARIZONA Schedule of Findings and Responses June 30, 2007

Item: 07-03

Subject: Segregation of Duties.

Criteria/Specific Requirements: Fundamental concepts of good systems of internal controls require segregation of duties over the accounting functions.

Condition: The Town has had difficulty in accomplishing segregation of duties specific to the receiving, depositing, and recording of cash receipts due to the relative size of the accounting department.

Cause and Effect: All of the accounting functions at the Town are provided by only two accounting clerks. Proper segregation is not always possible due to the number of accounting functions that must be performed by limited staff. We believe that some practices could be implemented to improve existing internal controls without impairing efficiency. We believe practices specific to cash receipting will help the Town to have some control over the receiving, depositing, and recording of cash receipts. Currently, a Billing Clerk receives utility payments, records the utility payments into a cash register, posts the receipt to customer accounts in the billing system, and prepares and makes deposit. The Town Clerk records entries usually by journal entries that affect cash and also reconciles the bank statements to the general ledger system. Currently there is no review of these reconciliations. The performance of these functions by one person does not safeguard assets or help detect losses from employee dishonesty or error.

Recommendation: We recommend the Town implement practices to help safeguard the cash receipting function. These practices could include but not limited to:

- Reconciliations of cash register tape to cash drawer during each day by the Town Clerk.
- Town Clerk or Town Manager could make deposit to bank each day.
- Require that the Town Clerk or Town Manager review all adjustments to customer accounts in the billing system on a monthly basis.
- Town Manager must review the monthly bank reconciliations and sign off on each reconciliation reviewed.

*Response*: Management agrees with this finding and will implement procedures to ensure that practices are implemented to help safeguard the cash receipting functions.



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#### INDEPENDENT AUDITORS' REPORT ON COMPLIANCE WITH REQUIREMENTS APPLICABLE TO THE USES OF HIGHWAY USER REVENUE FUND MONIES IN ACCORDANCE WITH ARS TITLE 28, CHAPTER 18, ARTICLE 2

To the Town Council Town of Duncan, Arizona

We have audited, in accordance with auditing standards generally accepted in the United States of America and *Government Auditing Standards*, issued by the Comptroller General of the United States, the financial statements of the governmental activities, business-type activities, each major fund, and aggregate remaining fund information of the Town of Duncan as of and for the year ended June 30, 2007, which collectively comprise the Town's basic financial statements, and have issued our report thereon dated January 8, 2008.

In connection with our audit, nothing came to our attention that caused us to believe that the Town failed to use highway user revenue fund monies received by the Town pursuant to Arizona Revised Statutes Title 28, Chapter 18, Article 2 and any other dedicated state transportation revenues received by the Town solely for the authorized transportation purposes. However, our audit was not directed primarily toward obtaining knowledge of such noncompliance.

This report is intended solely for the information and use of management and the members of the Arizona State Legislature and is not intended to be and should not be used by anyone other than these specified parties. However, this report is a matter of public record, and its distribution is not limited.

Colly + Powell

January 8, 2008.